

Board of Trustees Meeting Minutes

September 17, 2024

A meeting of the Board of Trustees (Board) of the Health & Hospital Corporation of Marion County, Indiana (HHC), was held on Tuesday, September 17, 2024, in the Faegre Drinker Conference Room of the Rapp Family Conference Center located at 720 Eskenazi Avenue in Indianapolis, Indiana, 46202.

Board members' attendance:

- Present in-person: Robert W. Lazard, Chairperson, Monica Y. Crain, Vice Chairperson, Carl L. Drummer, Brenda S. Horn, and Thomas Hanify
- Present via Webex: None
- Absent: None

An opening prayer was provided by Bishop Robert Lyons, Spiritual Care Manager, Eskenazi Health (EH).

Mr. Lazard called the meeting to order at 1:59 p.m.

Mr. Lazard asked if there were any comments or questions on the **Consent Agenda**, which included the following items: Board minutes from August 27, 2024; Memoranda of Executive Session from August 27, 2024; Treasurer & CFO Report, including the August 2024 Cash Disbursements; Appointments, Reappointments & Changes to Privileges; and the following Medical Staff Policies: No. 700-87: Documentation of AMA, Left Without Being Seen, Left Before Treatment Finished; No. 700-99: Determination of Death; No. 700-133: Procedures for Organ, Tissue, and Eye Donation; and No. 700-136: Recovery of Organs after Circulatory Death.

Ms. Horn moved to approve the **Consent Agenda** and Mr. Drummer seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Lazard presented for the first reading General Ordinance No. 8-2024: Minimum Standards for Food Safety. Anne O'Connor, General Counsel, HHC, read the ordinance by title. The ordinance will be presented for public hearing and adoption at the Board meeting held on October 15, 2024.

Next, Mr. Lazard presented for approval Resolution No. 9-2024: Electronic Meetings Policy. Ms. Crain provided information on the amendments made to the resolution. Ms. Crain moved to approve the resolution and Mr. Hanify seconded the motion. The motion was unanimously approved by roll call vote.



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Mr. Lazard presented for approval Resolution No. 11-2024: Long Term Care Transactions. Paul Babcock, President & Chief Executive Officer (CEO), HHC, expounded on the resolution and introduced the following members of the Long Term Care (LTC) Department who provided a presentation on the MDG Properties, which lease expires on October 3, 2024: Julie White, Vice President of LTC, HHC; Ashley Collins, Director of LTC Corporate Compliance, HHC; and Luke Davison, Senior Financial Analyst of LTC, HHC.

Ms. Crain questioned whether the resolution includes a 10-year renewal lease, and Mr. Davison replied that the resolution includes a 5-year lease. Mr. Hanify moved to approve the resolution and Ms. Horn seconded the motion. The motion was unanimously approved by roll call vote. Mr. Hanify stated that funding received from the LTC leases helps to provide funding for the entire organization.

Next, Mr. Lazard presented for approval the following request for special purchase: ORTEC Radioisotope Identification Device. Mr. Drummer moved to approve the purchase and Ms. Crain seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Babcock presented the **HHC Report**. Mr. Babcock reported that HHC will present its 2025 budget tomorrow to the Indianapolis City-County Council. Mr. Babcock also stated that the new Public Health Laboratory will have a groundbreaking on Thursday, September 26. Last, Mr. Babcock stated that HHC recently launched Phase 2 of its 5-Year Economic and Strategic Plan for Long-Term Financial Sustainability.

James Simpson, Interim Chief Financial Officer (CFO) & Assistant Treasurer, HHC, presented the August 2024 Budget Basis Revenue and Expenditures.

Kimberly McElroy-Jones, Vice President of Diversity, Equity & Inclusion, HHC, presented the **Diversity, Equity, Inclusion & Accessibility (DEI&A) Report**. Ms. McElroy-Jones reported demographic information on HHC employees. Ms. McElroy-Jones also stated that HHC continues to work on the Train-the-Trainer Program. Felicia Roseburgh, Supplier Diversity Director, HHC, provided supplier diversity statistics.

Virginia Caine, M.D., Chief Medical Officer & Director, Marion County Public Health Department (MCPHD), presented the **MCPHD Report**. Dr. Caine reported on MCPHD lead



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initiatives in the community. Dr. Caine also stated that MCPHD will launch the Community Health Assessment Survey in late September.

Dr. Caine continued by presenting the **Public Health Committee Report**. Dr. Caine stated that the committee heard a presentation on housing code changes by Janelle Kaufman, Administrator of Food & Consumer Safety, MCPHD. Dr. Caine also provided information on MCPHD initiatives for the homelessness population. Last, Dr. Caine encouraged everyone to receive the new COVID-19 vaccine.

Lisa Harris, M.D., CEO, EH, presented the **EH Report**. Dr. Harris reported that EH has implemented a new program designed to discharge patients in the most effective manner to the most appropriate acute-care settings. Dr. Harris also stated that the Thomas & Arlene Grande Campus is exceeding projected patient volumes. Dr. Harris next stated that nursing turnover at EH is currently at 11% compared to the national rate of 18%. Last, Dr. Harris discussed upcoming events at EH.

Dr. Harris continued by presenting the **Sandra Eskenazi Mental Health Center (SEMHC) Report**. Dr. Harris reported that for workforce development, SEMHC has over 50 trainees enrolled in programs at The John and Kathy Ackerman Mental Health Professional Development Center. Dr. Harris also stated that Lindsey Bland, Addiction Program Manager, SEMHC, has been promoted to the Director of Business Operations at SEMHC.

Daniel O'Donnell, M.D., Chief, Indianapolis Emergency Medical Services (IEMS), presented the **IEMS Report**. Dr. O'Donnell reported that in 2024, IEMS has been dispatched over 135,000 times and has transported over 73,000 patients. Dr. O'Donnell also stated that beginning in October, IEMS will be partnering with the Eskenazi Health Center to provide primary care to the homeless population. Last, Dr. O'Donnell reported on recruiting efforts.

Ms. White presented the **LTC Report**. Ms. White reported that in the month of August, the LTC Department completed six visits at HHC-owned facilities. Ms. White also stated that the average resident census remains just less than 6,000 residents which is 75% capacity. Last, Ms. White stated that the Forest Creek facility increased from 1 to 3 Stars (as indicated by the Centers for Medicare & Medicaid Services) and the Rosewalk Village Lafayette facility improved from 1 to 4 Stars, both due to improvement in Surveys.



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Ernie Vargo, CEO, Eskenazi Health Foundation (EHF), presented the *EHF Report*. Mr. Vargo reported that the EHF Board met yesterday.

Mr. Lazard presented Ms. Crain with a plaque and thanked her for her service to the Board as she will be resigning from the Board effective September 20, 2024.


Mr. Lazard asked whether there was any new or unfinished business. Dr. Caine thanked Ms. Crain for her service to the Board. Ms. Crain thanked all HHC employees for their work in the community.

The next meeting of the Board will be held at 2 p.m. on Tuesday, October 15, 2024.

Ms. Crain moved to adjourn the meeting and Mr. Hanify seconded the motion. Mr. Lazard adjourned the meeting at 3:00 p.m.



Robert W. Lazard
Board Chairperson



Paul T. Babcock
President, CEO & Board Secretary

