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Board of Trustees Meeting Minutes

October 15, 2024

A meeting of the Board of Trustees (Board) of the Health & Hospital Corporation of Marion County, Indiana, (HHC) was held on Tuesday, October 15, 2024, in the Faegre Drinker Conference Room of the Rapp Family Conference Center located at 720 Eskenazi Avenue in Indianapolis, Indiana, 46202.

Board members' attendance:

- Present in-person: Robert W. Lazard, Chairperson, Brenda S. Horn, and Thomas Hanify
- Present via Webex: Carl L. Drummer
- Absent: None

An opening prayer was provided by Bishop Robert Lyons, Spiritual Care Manager, Eskenazi Health (EH).

Mr. Lazard called the meeting to order at 2:08 p.m.

Mr. Lazard stated that under Indiana Code Section 16-22-8-19(a), the Board is authorized to suspend rules of procedure by the unanimous vote of the Board members present in-person at the meeting. Ms. Horn moved to suspend the rules requiring a majority of the Board members to be physically present at this Board meeting as required by Resolution No. 4-2022: Electronic Meetings Policy. Mr. Hanify seconded the motion, and the motion was unanimously approved by roll call vote.

Mr. Lazard asked whether there were any nominations for Vice Chairperson. Ms. Horn nominated Mr. Drummer, and Mr. Hanify seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Lazard asked if there were any comments or questions on the **Consent Agenda**, which included the following items: Board minutes from September 17, 2024; Memoranda of Executive Session from September 17, 2024; Treasurer & CFO Report, including the September 2024 Cash Disbursements; Appointments, Reappointments & Changes to Privileges; and the following Medical Staff Policies: No. 700-140: Automated Dispensing Cabinet Override Medications; and 700-154: Auto-Verification of Medications Orders.

Mr. Hanify moved to approve the **Consent Agenda** and Ms. Horn seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Lazard presented for the public hearing and adoption General Ordinance No. 8-2024: Minimum Standards for Food Safety. Anne O'Connor, General Counsel, HHC, read the ordinance by title for a second time. There were no public commenters. Ms. Horn moved to approve the ordinance and Mr. Hanify seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Lazard presented for approval the Patient Engagement Portal request for proposal (RFP). Mr. Hanify moved to table the RFP until the next Board meeting, and Ms. Horn seconded the motion. The motion was unanimously approved by roll call vote.

Paul Babcock, President & Chief Executive Officer (CEO), HHC, presented the **HHC Report**. Mr. Babcock reported that the HHC budget for 2025 has now been approved by the City-County Council. Mr. Babcock also stated that HHC will begin preparing soon for the upcoming Indiana General Assembly session. Last, Mr. Babcock stated that HHC continues with Phase 2 of its 5-Year Economic and Strategic Plan for Long-Term Financial Sustainability.

Mr. Babcock continued by presenting the September 2024 Budget Basis Revenue and Expenditures.

Karen Holly, Director of Operations, Marion County Public Health Department (MCPHD), presented the **MCPHD Report**. Ms. Holly reported that the Indianapolis Metropolitan Police Department has requested that MCPHD inspect 19 food establishments during evening hours. Ms. Holly also stated that Marion County has experienced its first case of West Nile in 2024. Last, Ms. Holly stated that as a result of Health First Indiana funding, MCPHD has \$10 million available for community grants.

Lisa Harris, M.D., CEO, EH, presented the **EH Committee Report**. Dr. Harris reported that the committee heard a presentation by Chris Callahan, M.D., Chief Research & Development Officer, EH, regarding the new Regenstrief Center for Health Equity Research at EH.

Dr. Harris continued by presenting the **Quality Committee Report**. Dr. Harris reported that the committee heard the following two presentations: first, a presentation by Christina Cook, Nursing Administrative Director of Acuity Adaptable, EH, regarding the Acuity Adaptable Department; second, a presentation by Jenn Weatherspoon, Chief Data Officer, EH, regarding Colorectal Cancer screening.

Dr. Harris concluded by presenting the **EH Report**. Dr. Harris reported that for domestic violence reports, EH has experienced a 58% increase this year in its number of reports; EH is averaging three reports per day. Dr. Harris stated that EH is dedicating a new consultation room in its Emergency Department for victims of domestic violence. Last, Dr. Harris reported on awards recently received by EH.

Mr. Lazard stated that the Social Determinants of Health Program at EH is very important and is unmatched by other health care providers.

Kimberly Maxwell, Chief of Administration & Finance, Indianapolis Emergency Medical Services (IEMS), presented the **IEMS Report**. Ms. Maxwell reported that IEMS continues to work with the Indianapolis Fire Department to respond to emergency calls in the most

appropriate manner. Ms. Maxwell also reported on retention and recruiting efforts. Ms. Maxwell next stated that in September, IEMS responded to 12,000 incidents, including transporting 8,600 patients. Ms. Maxwell stated that IEMS is on track to transport over 100,000 patients this year while typically IEMS transports between 80,000 to 90,000 patients.


Julie White, Vice President of LTC, HHC; presented the *LTC Committee Report*. Ms. White reported that the committee heard the following presentations: a financial report by Mark Dice, Chief Financial Officer, American Senior Communities (ASC); a privacy training report by Laura Bonadies, Vice President of Compliance & Privacy Officer, ASC; a facility upgrade report by Andy Shane, Chief Operating Officer, ASC; and a HHC LTC report by Julie White, Vice President of LTC, HHC; Philip Benson, Director of Quality Review, HHC; and Luke Davison, Senior Financial Analyst, HHC.

Ms. White continued by presenting the *LTC Report*. Ms. White reported that the total daily census at HHC-owned facilities (Facilities) reached 6,000 for the first time since the onset of COVID-19. Ms. White also stated that the Quality Review Team has begun visiting each Facility for the second time in 2024. Last, Ms. White stated that between October and December, all Facilities will receive an updated off-cycle revalidation form to complete.

Ernie Vargo, President & CEO, Eskenazi Health Foundation (EHF), presented the *EHF Report*. Mr. Vargo introduced Angela White, Executive Vice President, EHF, who is training to become EHF's new President & CEO in January 2026. Ms. White reported that EHF recently received a \$10 million gift from the Lilly Endowment to help expand the Fehribach Center across the state of Indiana and the United States of America.

The next meeting of the Board will be held at 2 p.m. on Tuesday, November 19, 2024.

Mr. Hanify moved to adjourn the meeting and Ms. Horn seconded the motion. Mr. Lazard adjourned the meeting at 3:03 p.m.



Robert W. Lazard
Board Chairperson



Paul T. Babcock
President, CEO & Board Secretary