



3838 North Rural Street  
Indianapolis, IN 46205  
tele 317-221-2000  
fax 317-221-2020  
www.hhcorp.org

## Board of Trustees Meeting Minutes

February 18, 2025

A meeting of the Board of Trustees (Board) of the Health & Hospital Corporation of Marion County, Indiana, (HHC) was held on Tuesday, February 18, 2025, in the Faegre Drinker Conference Room of the Rapp Family Conference Center located at 720 Eskenazi Avenue in Indianapolis, Indiana, 46202.

Board members' attendance:

- Present in-person: Robert W. Lazard, Chairperson, Carl L. Drummer, Vice Chairperson, Kelly A. Doucet, Gary R. Fisch, M.D., Thomas Hanify, Brenda S. Horn, and Mike O'Brien.
- Present via Webex: None
- Absent: None

An opening prayer was provided by Bishop Robert Lyons, Spiritual Care Manager, Eskenazi Health (EH).

Mr. Lazard called the meeting to order at 2 p.m.

Mr. Lazard asked if there were any comments or questions on the **Consent Agenda**, which included the following items: Board minutes from January 13, 2025; Treasurer & CFO Report, including the January 2025 Cash Disbursements; Appointments, Reappointments & Changes to Privileges; and Medical Staff Policy No. 700-141: Neuraxial and Continuous Perineural Analgesia in Perioperative Patients.

Mr. Drummer moved to approve the **Consent Agenda** and Ms. Horn seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Lazard stated that he would be recusing himself from discussion and voting on the next agenda item, the request for proposal (RFP): Re-Establishing the Office of Internal Audit. While Mr. Lazard has been retired from Crowe, LLP since 2020, Crowe, LLP had an ownership interest in Kodiak Solutions, one of the respondents to the RFP.

Mr. Drummer presented the RFP for approval. James Simpson, Interim Chief Financial Officer (CFO) & Assistant Treasurer, HHC, provided additional information on the RFP and stated that HHC is requesting approval from the Board to enter into contract negotiations with Kodiak Solutions. Mr. Drummer asked whether the price is for one or two years, and Mr. Simpson stated that the amount is for two years. Mr. Drummer also questioned why HHC is selecting the vendor

that provided the highest bid, and Mr. Simpson stated that the selected vendor provides the most appropriate solutions for the needs of HHC. Last, Mr. Drummer asked for diversity statistics, and Mr. Simpson provided those.

Ms. Horn moved to approve the RFP and Mr. Hanify seconded the motion. The motion was unanimously approved by roll call vote, with the abstention of Mr. Lazard.

Paul Babcock, President & Chief Executive Officer (CEO), HHC, presented the **HHC Report**. Mr. Babcock welcomed the new members of the Board and thanked the other Board members for their continued service. Next, Mr. Babcock reported on construction updates for the Public Health Laboratory and headquarters of the Indianapolis Emergency Medical Services (IEMS). Mr. Babcock also stated that HHC is reviewing legislation by the Indiana General Assembly that could impact HHC. Last, Mr. Babcock stated that HHC continues to work on Phase 2 of its 5-Year Economic and Strategic Plan for Long-Term Financial Sustainability.

Mr. Simpson presented the January 2025 Budget Basis Revenue and Expenditures.

Mr. Simpson continued by presenting the **Audit, Finance & Compliance Committee Report**. Mr. Simpson reported that members of Forvis Mazars presented to the committee on HHC's 2024 audit. The committee also heard a consolidated financials presentation by himself; Tara Parchman, Director of Finance, Marion County Public Health Department (MCPHD); Nicole Harper, CFO, EH; and Mark Dice, CFO, American Senior Communities. Mr. Simpson also presented to the committee on the received responses for the RFP in Re-Establishing the Office of Internal.

Next, Mr. Simpson stated that the committee also heard the following three compliance reports: Corporate Compliance Report by Mark Sifferlen, Acting Chief Compliance Officer, HHC; Long Term Care (LTC) Compliance Report by Ashley Collins, Director of Compliance LTC, HHC; and a Privacy Report by Jillean Battle, Privacy Officer, HHC.

Virginia Caine, M.D., Chief Medical Officer & Director, MCPHD, presented the **MCPHD Report**. Dr. Caine reported on statistics of MCPHD programs for treating Tuberculosis, providing nutrition education, and administering vaccinations and screenings. Dr. Caine also stated that the United States is currently on track to have its second-highest number of influenza activity in a season. Last, Dr. Caine stated that MCPHD will be hosting a hypothetical radiological exposure event in downtown Indianapolis tomorrow in which various partners in the community will be participating.

Lisa Harris, M.D., CEO, EH, presented the **EH Committee Report**. Dr. Harris stated that she presented to the committee on where the U.S. ranks in health care compared to other countries, and how EH is addressing areas in which the U.S. ranks low. Dr. Harris also stated that EH is a leader in the country in metrics that involve trust by patients. Last, Dr. Harris stated that David Crabb, Chief Medical Officer, EH, will remain with EH but will soon be replaced in his Chief Medical Officer position.

Dr. Harris continued by presenting the **Quality Committee Report**. Dr. Harris stated that the committee heard a Leadership Presentation by Chris Callahan, M.D., Chief Research and Development Officer, EH, and Jennifer Weatherspoon, Chief Data Officer, EH. Dr. Harris also

stated that EH has launched Cologuard, a new Colorectal Cancer screening. Mr. Hanify commended EH for their work in the community.

Daniel O'Donnell, M.D., Chief of Administration & Finance, IEMS, presented the ***IEMS Report***. Dr. O'Donnell reported that IEMS has experienced a 13% increase in incidents this year with 16,899 incidents thus far in 2025. Dr. O'Donnell also stated that IEMS and the Indianapolis Metropolitan Police Department have launched their new mental health emergency response program. Last, Dr. O'Donnell stated that for visibility purposes, IEMS employees will soon be wearing uniforms that are yellow.

Julie White, VP of LTC, HHC, presented the ***LTC Report***. Ms. White reported that in January HHC completed 17 clinical/administrative and environmental audits at HHC-owned facilities (Facilities). Ms. White also stated that requests for proposals have been submitted for the capital projects totaling \$19 million. Last, Ms. White stated that the census at Facilities is at 77%, which is a 2% increase from January 2024.

Ernie Vargo, President & CEO, Eskenazi Health Foundation (EHF), presented the ***EHF Report***. Mr. Vargo reported on the EHF board regarding new officers, new members, and outgoing members.

Mr. Lazard announced that there will be a board orientation held in April. Mr. Lazard also thanked the City-County Council, Mayor of Indianapolis, and Marion County Board of Commissioners for their appointees to the board.

The next meeting of the Board will be held at 2 p.m. on Tuesday, March 18, 2025.

Mr. Drummer moved to adjourn the meeting and Mr. Hanify seconded the motion. Mr. Lazard adjourned the meeting at 2:45 p.m.

  
Robert W. Lazard  
Board Chairperson

  
Paul T. Babcock  
President, CEO & Board Secretary