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## Board of Trustees Meeting Minutes

April 15, 2025

A meeting of the Board of Trustees (Board) of the Health & Hospital Corporation of Marion County, Indiana, (HHC) was held on Tuesday, April 15, 2025, in the Faegre Drinker Conference Room of the Rapp Family Conference Center located at 720 Eskenazi Avenue in Indianapolis, Indiana, 46202.

### Board members' attendance:

- Present in-person: Carl L. Drummer, Vice Chairperson, Kelly A. Doucet, Gary R. Fisch, M.D., Thomas Hanify, Brenda S. Horn, and Mike O'Brien.
- Present via Webex: None
- Absent: Robert W. Lazard, Chairperson

An opening prayer was provided by Bishop Robert Lyons, Spiritual Care Manager, Eskenazi Health (EH).

Mr. Drummer, serving as Acting Chairperson, called the meeting to order at 2 p.m.

Mr. Drummer asked if there were any comments or questions on the **Consent Agenda**, which included the following items: Board minutes from March 18, 2025; Memoranda of Executive Session from March 18, 2025; Treasurer & CFO Report, including the March 2025 Cash Disbursements; Appointments, Reappointments & Changes to Privileges; Focused Professional Practice Guidelines; and Medical Staff Policy No. 700-144: Moderate and Deep Sedation Privileges.

Ms. Doucet moved to approve the **Consent Agenda** and Ms. Horn seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Drummer presented for public hearing and adoption General Ordinance No. 1-2025: Aquatic Facilities, Aquatic Venues, and Public Beaches. Anne O'Connor, General Counsel, HHC, read the ordinance by title. There were no public commenters. Mr. Hanify moved to approve the ordinance and Ms. Doucet seconded the motion. The motion was unanimously approved by roll call vote.

Paul Babcock, President & Chief Executive Officer (CEO), HHC, presented the **HHC Report**. Mr. Babcock reported on legislation by the Indiana General Assembly that could impact HHC. Mr. Babcock also reported on bonds issued by HHC in 2009 that may be refunded. Next, Mr.

Babcock invited the Board members to a beam signing on June 16, 2025, for the new Public Health Laboratory.

Mr. Hanify asked Mr. Babcock for more information on the quality assessment fee that is proposed to increase from 3 to 6%, and Mr. Babcock expanded on the proposed fee increase.

James Simpson, Interim Chief Financial Officer & Assistant Treasurer, HHC, presented the March 2025 Budget Basis Revenue and Expenditures.

Virginia Caine, M.D., Chief Medical Officer & Director, Marion County Public Health Department (MCPHD), presented the ***MCPHD Report***. Dr. Caine reported on the current state of measles in the United States (U.S.), including that there are now 712 cases in the U.S., 541 cases in Texas, six cases in Allen County, Indiana, (all six cases involve the same family) and zero cases in Marion County. Dr. Caine stated that MCPHD met with local hospitals yesterday to provide guidance on treating measles.

Dr. Fisch inquired about guidance on who can be vaccinated for measles, and Dr. Caine replied that a toolkit will be published soon providing this guidance.

Lisa Harris, M.D., CEO, EH, presented the ***EH Report***. Dr. Harris reported on highlights from the first year of the Thomas & Arlene Grande Campus, including that over 25,000 individuals were served at the health center. Dr. Harris next stated that EH is reopening its NODA (No One Dies Alone) Program, which had been paused since the launch of COVID-19. Last, Dr. Harris stated that EH received the Electronic Medical Record Adoption Model Stage 7 validation during its recent revalidation visit from Healthcare Information and Management Systems; EH is among only 6.4% of hospitals in the U.S. to achieve this validation.

Dr. Harris continued by presenting the ***EH Committee Report***. Dr. Harris reported that the committee heard a presentation on nursing at EH by Tracy Martin, Chief Nursing Officer, EH. Dr. Harris stated that the vacancy rate of nurses at EH is a third of the national level. Dr. Harris also stated that EH hires 86% of the nurses who complete the nurse residency program at EH.

Dr. Harris concluded by presenting the ***Quality Committee Report***. Dr. Harris reported that Jennifer Weatherspoon, Chief Data Officer, EH, introduced to the committee the employees of the Inpatient Quality Department. Next, Dr. Harris stated that Ms. Weatherspoon reported on new guidelines from the Centers for Medicare & Medicaid Services (CMS).

Ashley Overlay, M.D., CEO, Sandra Eskenazi Mental Health Center (SEMHC), presented the ***SEMHC Report***. Dr. Overlay reported that as one element of SEMHC transitioning to being a Certified Community Behavioral Health Clinic, SEMHC has launched an Assertive Community Treatment team (ACT), which is an evidence-based practice that provides psychiatric treatment and community-based support for patients with high levels of need.

Daniel O'Donnell, M.D., Chief, IEMS, presented the ***IEMS Report***. Dr. O'Donnell reported that IEMS has conducted just under 40,000 runs for the year, which is a 10% increase from this time last year. Dr. O'Donnell also reported on IEMS installing a new camera system and voice translation services on their vehicles. Last, Dr. O'Donnell stated that IEMS is providing guidance to its providers on treating and transporting patients with measles.


Julie White, Vice President of LTC, HHC, presented the **LTC Report**. Ms. White reported that in March the Quality Review Team completed 14 site visits at HHC-owned facilities (Facilities). Ms. White also stated that the average census at Facilities remains at 77%. Last, Ms. White stated that HHC is in the final stages of implementing the revised guidance from CMS that is effective April 28 and impacts multiple areas of compliance.

Ernie Vargo, President & CEO, Eskenazi Health Foundation (EHF), presented the **EHF Report**. Mr. Vargo reported that the names of donors to the Thomas & Arlene Grande Campus are now displayed throughout the building. Angela White, Executive Vice President, EHF, reported that the \$10 million grant from the Lilly Endowment Inc. to support the Gregory S. Fehribach Center includes an additional \$2 million match; thus far EHF has raised \$1.5 million of the match. Ms. White also provided details on this year's Decorators' Show House & Gardens hosted by the St. Margaret's Hospital Guild.

Mr. Drummer announced that Ms. Doucet was recently honored by the Indianapolis Business Journal as a 2025 recipient of Forty Under 40.

The next meeting of the Board will be held at 2 p.m. on Tuesday, May 20, 2025.

Ms. Doucet moved to adjourn the meeting and Ms. Horn seconded the motion. Mr. Drummer adjourned the meeting at 2:46 p.m.



Carl L. Drummer  
Vice Chairperson



Paul T. Babcock  
President, CEO & Board Secretary