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## Board of Trustees Meeting Minutes

May 20, 2025

A meeting of the Board of Trustees (Board) of the Health & Hospital Corporation of Marion County, Indiana, (HHC) was held on Tuesday, May 20, 2025, in the Faegre Drinker Conference Room of the Rapp Family Conference Center located at 720 Eskenazi Avenue in Indianapolis, Indiana, 46202.

Board members' attendance:

- Present in-person: Robert W. Lazard, Chairperson, Kelly A. Doucet, Gary R. Fisch, M.D., Thomas Hanify, and Mike O'Brien
- Present via Webex: Carl L. Drummer, Vice Chairperson
- Absent: Brenda S. Horn

An opening prayer was provided by Bishop Robert Lyons, Spiritual Care Manager, Eskenazi Health (EH).

Mr. Lazard called the meeting to order at 1:59 p.m.

Mr. Lazard asked if there were any comments or questions on the **Consent Agenda**, which included the following items: Board minutes from April 15, 2025; Treasurer & CFO Report, including the April 2025 Cash Disbursements; Appointments, Reappointments & Changes to Privileges; and Medical Staff Policy No. 700-45: Moderate and Deep Sedation.

Mr. Hanify moved to approve the **Consent Agenda** and Mr. O'Brien seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Lazard presented the following bid for approval: North Arlington Renovation Project. Pintuorn Bissett, Vice President (VP) of Facilities Services & Real Estate, HHC, provided additional information on the bid, including that the selected vendor is Holladay Construction Group LLC in the amount of \$3,505,528. Mr. Hanify moved to approve the bid and Ms. Doucet seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Lazard presented Resolution No. 1-2025: Acquisition of Real Property. Paul Babcock, President & Chief Executive Officer (CEO), HHC, expounded on the resolution.

Mr. Lazard questioned whether the parcel being acquired has been tested for contamination, and Ms. Bissett replied that HHC has no environmental concerns with the property. Mr. Lazard also asked for the size of the parcel, and Ms. Bissett replied that it consists of 0.085 of an acre.

Dr. Fisch moved to approve the resolution and Ms. Doucet seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Babcock presented the **HHC Report**. Mr. Babcock reported on legislation by the Indiana General Assembly that impacts HHC. Mr. Babcock also stated that a resolution will be presented to the Board in June for approval to refund bonds issued by HHC in 2009. Next, Mr. Babcock invited the Board members to two upcoming events: the beam signing of the new Public Health Laboratory on June 16, 2025; and the IEMS groundbreaking event on July 24, 2025.

James Simpson, Interim Chief Financial Officer (CFO) & Assistant Treasurer, HHC, presented the April 2025 Budget Basis Revenue and Expenditures.

Mr. Simpson continued by presenting the **Internal Audit Committee Report**. Mr. Simpson reported that the committee held its inaugural meeting today, and he provided a history of HHC's internal audit function. Mr. Simpson also stated that the committee heard a presentation by the following two members of the Kodiak team: LaTonya Wilson, Risk and Compliance Director, and Matt Davis, Risk and Compliance Director.

Virginia Caine, M.D., Chief Medical Officer & Director, Marion County Public Health Department (MCPHD), presented the **MCPHD Committee Report** and **MCPHD Report**. Dr. Caine reported that the committee heard a presentation on Measles by Melissa McMasters, Administrator of Immunization & Infectious Disease, MCPHD. Dr. Caine reported that there are now 1,025 Measles cases across over 30 states, with no cases in Marion County. Dr. Caine also reported that the committee heard a presentation on Health First Indiana funding by Karen Holly, Director of Operations, MCPHD. Dr. Caine reported that MCPHD has administered \$10 million of the funding.

Lisa Harris, M.D., CEO, EH, presented the **EH Report**. Dr. Harris reported that compared to 2025 projections, in-patient volumes are up 8% and outpatient specialty care volumes are up 16.9%. Dr. Harris also expounded on several awards and recognitions recently received by EH. Last, Dr. Harris stated that EH is launching a new cohort of Career Pathways, which is a career development program at EH.

Ashley Overley, M.D., CEO, Sandra Eskenazi Mental Health Center (SEMHC), presented the **SEMHC Report**. Dr. Overley reported that SEMHC will celebrate on June 5 the one-year anniversary of the Caring Recovery Opioid Treatment Program relocating to 3419 English Avenue in Indianapolis.

Ms. Doucet inquired how SEMHC helped the neighbors located near the opioid treatment program feel more comfortable about having the program in their neighborhood. Dr. Overley replied that SEMHC hosted neighborhood meetings to facilitate communication with the neighbors. Mr. Hanify complimented Dr. Overley for her direct involvement in the process of SEMHC building relationships with neighbors.

Daniel O'Donnell, M.D., Chief, IEMS, presented the **IEMS Report**. Dr. O'Donnell reported that in 2025, IEMS has experienced 53,439 incidents with 43,383 transports. Dr. O'Donnell also stated that IEMS has supported 217 special events and will be supporting the upcoming Indy 500

weekend and Indiana Pacers and Indiana Fever basketball games. Last, Dr. O'Donnell recognized Andrew Bowes, Chief, IEMS, who was recently honored as an Indiana EMS Association Golden Siren Recipient.

Julie White, VP of LTC, HHC, presented the *LTC Committee Report*. Ms. White reported that the committee heard the following presentations: a financial report by Mark Dice, CFO, American Senior Communities (ASC); a compliance report by Mindy Shapiro, Chief Compliance Officer, ASC; a regulatory and staffing report by Andy Shane, Chief Operating Officer, ASC, and Alicia Sims, Chief Nursing Officer, ASC; a LTC division report by Ms. White and Philip Benson, Director of Quality Review, HHC; and executive reports by Mr. Babcock and Steve VanCamp, Chief Executive Officer, ASC.

Ms. White continued by presenting the *LTC Report*. Ms. White reported that the average daily census at HHC-owned facilities (Facilities) improved from 77% last month to 79% currently. Ms. White also stated Cardinal Health & Rehabilitation received a deficiency free annual survey, and both Heritage Park and Park Terrace received deficiency free Emergency Preparedness & Life Safety Code Surveys. Last, Ms. White stated that 31 Facilities were recognized on April 7 for receiving a Bronze or Silver Award through the 2024 AHCA/NCAL National Quality Award Program.

Ernie Vargo, President & CEO, Eskenazi Health Foundation (EHF), presented the *EHF Report*. Mr. Vargo reported that last year was EHF's second-best fundraising year ever.

Mr. Lazard stated that beginning in June the Board agenda will include a couple of new reports.

The next meeting of the Board will be held at 2 p.m. on Tuesday, June 17, 2025.

Ms. Doucet moved to adjourn the meeting and Mr. Hanify seconded the motion. Mr. Drummer adjourned the meeting at 2:48 p.m.

  
Robert W. Lazard  
Chairperson

  
Paul T. Babcock  
President, CEO & Board Secretary