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Board of Trustees

Meeting Minutes August 26, 2025

A meeting of the Board of Trustees (Board) of the Health & Hospital Corporation of Marion County, Indiana, (HHC) was held on Tuesday, August 26, 2025, in the Faegre Drinker Conference Room of the Rapp Family Conference Center located at 720 Eskenazi Avenue in Indianapolis, Indiana, 46202.

Board members' attendance:

- Present in-person: Robert W. Lazard, Chairperson, Kelly A. Doucet, Gary R. Fisch, M.D., Thomas Hanify, Brenda S. Horn, and Michael O'Brien
- Present via Webex: None
- Absent: Carl L. Drummer, Vice Chairperson

An opening prayer was provided by Diane Shircliff, Lead Chaplain, Eskenazi Health (EH).

Mr. Lazard called the meeting to order at 2:02 p.m.

Mr. Lazard asked if there were any comments or questions on the **Consent Agenda**, which included the following items: Board minutes from August 12, 2025; Treasurer & CFO Report, including the July 2025 Cash Disbursements; Appointments, Reappointments & Changes to Privileges; the following two Medical Staff Policies: No. 700-21: Admission/Transfer Criteria To and From Nurseries; 700-44: Emergency Authority for Infection Prevention and Control; No. 700-95: Pathology-Surgical Specimens; and No. 700-158: Overlapping Surgeries; and the following two privilege forms: Allied Health Professional (AHP) Advanced Practice Registered Nurse; and AHP Physician Assistant.

Mr. Hanify moved to approve the **Consent Agenda**, and Mr. O'Brien seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Lazard presented for adoption General Ordinance No. 3-2025(A): 2026 Budget. Anne O'Connor, General Counsel, HHC, read the ordinance by title for the third time. James Simpson, Interim Chief Financial Officer (CFO) & Assistant Treasurer, HHC, provided additional information on the ordinance. Mr. O'Brien moved to approve the ordinance, and Ms. Horn seconded the motion. The motion was unanimously approved by roll call vote.

Paul Babcock, President & Chief Executive Officer (CEO), HHC, presented the **HHC Report**. Mr. Babcock reported that HHC's 2026 budget will now be sent to the City of Indianapolis and then the State of Indiana for approval. Mr. Babcock also provided an update on the refunding of

the BABS Bonds that the Board approved at its meeting on June 17, 2025. Mr. Babcock next stated that HHC is finalizing its five-year strategic plan with the assistance of Forvis Mazars. Last, Mr. Babcock reported construction updates for both the new Public Health Laboratory and the building located at 3950 Meadows Drive in Indianapolis that will serve as the Security Department and new Medic 10 locations.

Mr. Simpson presented the July 2025 Budget Basis Revenue and Expenditures.

Virginia Caine, M.D., Director & Chief Medical Officer, Marion County Public Health Department (MCPHD), presented the **MCPHD Report**. Dr. Caine reported that the Public Health Laboratory recently completed validation for a new instrument–Metrohm IC–to better analyze water samples. Dr. Caine also stated that for the 2024 to 2025 influenza season, Marion County experienced 75 deaths and Indiana experienced 658 deaths. Dr. Caine next reported that MCPHD has sent for confirmation three possible West Nile virus cases to the Centers for Disease Control and Prevention. Dr. Caine also stated that MCPHD has completed eight back-to-school vaccination clinics with 404 students being vaccinated. Last, Dr. Caine reported that MCPHD continues to work with the City of Indianapolis to address individuals utilizing Fall Creek near Emerson Way in Indianapolis as a “beach.”

Ms. Doucet questioned whether MCPHD has a goal for the number of students to be vaccinated for this school year, and Dr. Caine replied as many students as possible.

Lisa Harris, M.D., CEO, EH, presented the **Quality Committee Report**. Dr. Harris reported that Crissy Lough, Chief of Risk, Regulatory & Patient Safety, EH, presented to the committee EH’s Patient Safety Plan and two Scope of Services; the committee approved the files. Dr. Harris also stated that the committee heard the following two reports: Regenstrief Center for Health Equity Research Pain Reassessment Project presented by Jennifer Weatherspoon, Chief Data Officer, EH; and Age Friendly Strategy Update presented by Ms. Weatherspoon.

Dr. Harris continued by presenting the **EH Committee Report**. Dr. Harris reported that from 2016 to 2024, EH Primacy Care volumes increased by 153% whereas other Indianapolis-area providers only increased by 30%. Dr. Harris also stated that EH is seeking to improve its budget by \$35 million. Last, Dr. Harris reported that the committee heard a presentation on social determinates of health by Christopher Callahan, M.D., Chief Research & Development Officer, EH.

Dr. Harris concluded by presenting the **EH Report**. Dr. Harris reported that EH will be offering a free, legal-aid clinic to patients on September 18, 2025, with the support of attorneys from Faegre Drinker.

Ashley Overley, M.D., CEO, Sandra Eskenazi Mental Health Center (SEMHC), presented the **SEMHC Report**. Dr. Overley invited Board members to two upcoming events: first, the Marion County Community Mental Health Centers will be presenting its annual report tomorrow to the Indianapolis City-County Council; second, SEMHC’s Recovery & Remembrance event will be held on September 5, 2025.

Daniel O’Donnell, M.D. Chief, Indianapolis Emergency Management Services (IEMS), presented the **IEMS Report**. Dr. O’Donnell reported that at the recent Indiana State Fair, IEMS

evaluated 776 patients and transported 74 patients to hospitals. Dr. O'Donnell also stated that 18 individuals recently completed IEMS' nationally recognized emergency medical technician training program. Dr. O'Donnell next reported that the new Crosswalk Health program averaged seven calls per day last month that were transferred from 911 to the nurse management program. Last, Dr. O'Donnell stated that IEMS is reinstituting an employee engagement event that has not occurred since 2019.

Julie White, Vice President (VP) of Long Term Care (LTC), HHC, presented the **LTC Committee Report**. Ms. White reported that the committee heard the following reports: a Financial and Pathways Report presented by Bryan Jarvis, VP of Finance & Accounting, American Senior Communities (ASC); a Compliance Report presented by both Mindy Shapiro, Chief Compliance Officer, ASC, and Laura Bonadies, VP of Compliance & Privacy Officer, ASC; a LTC Division and Quality Report presented by both Philip Benson, Director of Quality Review, HHC, and Ms. White; and Executive Reports presented by both Steve VanCamp, CEO, ASC, and Mr. Babcock.

Ms. White continued by presenting the **LTC Report**. Ms. White reported that the census at HHC-owned facilities (Facilities) is at 76%. Ms. White also stated that HHC's Quality Review Team in July conducted 17 site visits at Facilities. Last, Ms. White reported that Betz Nursing Home will transition to Henry County as the new Operator on September 1, 2025.

Angela White, Executive VP, Eskenazi Health Foundation (EHF), presented the **EHF Report**. Ms. White reported that EHF continues to work on its strategic plan in collaboration with HHC and EH. Ms. White also stated that new EHF officers and board members will be elected in December. Ms. White next reported that EHF has raised nearly \$5 million in 2025 and anticipates raising \$6.5 to \$7 million by the end of the year. Last, Ms. White stated that EHF has created a new curated program titled Behind the Scenes of Healing that offers individuals the opportunity to experience EH in the area of their interest.

The next meeting of the Board will be held at 2 p.m. on Tuesday, September 16, 2025.

Ms. Doucet moved to adjourn the meeting, and Mr. Lazard adjourned the meeting at 2:50 p.m.


Robert W. Lazard
Chairperson


Paul T. Babcock
President, CEO & Board Secretary