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Board of Trustees

Meeting Minutes July 29, 2025

A meeting of the Board of Trustees (Board) of the Health & Hospital Corporation of Marion County, Indiana, (HHC) was held on Tuesday, July 29, 2025, in the Faegre Drinker Conference Room of the Rapp Family Conference Center located at 720 Eskenazi Avenue in Indianapolis, Indiana, 46202.

Board members' attendance:

- Present in-person: Robert W. Lazard, Chairperson, Kelly A. Doucet, Gary R. Fisch, M.D., Brenda S. Horn, and Mike O'Brien
- Present via Webex: Carl L. Drummer, Vice Chairperson
- Absent: Thomas Hanify

An opening prayer was provided by Bishop Robert Lyons, Spiritual Care Manager, Eskenazi Health (EH).

Mr. Lazard called the meeting to order at 2 p.m.

Mr. Lazard asked if there were any comments or questions on the ***Consent Agenda***, which included the following items: Board minutes from June 17, 2025; Memoranda of Executive Session from June 17, 2025; Treasurer & CFO Report, including the June 2025 Cash Disbursements; Appointments, Reappointments & Changes to Privileges; the following two Medical Staff Policies: No. 700-09: Credentials and Peer Review Files; and No. 700-120: Clinical Practice Guidelines and Clinical Protocols; and the following two privilege forms: Allied Health Professional Advanced Practice Registered Nurse; and Allied Health Professional Physician Assistant.

Mr. Drummer moved to approve the ***Consent Agenda***, and Ms. Horn seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Lazard presented for public hearing and adoption General Ordinance No. 2-2025: An Ordinance Governing the Investment of Public Funds. James Simpson, Interim Chief Financial Officer (CFO) & Assistant Treasurer, HHC, provided additional information on the ordinance. A public hearing was held on the ordinance, and there were no public commenters. Ms. Horn moved to approve the ordinance and Mr. Drummer seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Lazard next presented for the first reading General Ordinance No. 3-2025: 2026 Budget. Mr. Simpson expounded on the ordinance. The ordinance will be presented for public hearing at the August 12, 2025, Board meeting, and presented for adoption at the August 26, 2025, Board meeting.

Paul Babcock, President & Chief Executive Officer (CEO), HHC, presented the **HHC Report**. Mr. Babcock invited Board members to meet one-on-one with himself or Mr. Simpson to discuss HHC's 2026 budget. Mr. Babcock also provided an update on the bonds that the Board refunded at its meeting on June 17, 2025. Last, Mr. Babcock reported both that HHC held a groundbreaking last week for the new headquarters of the Indianapolis Emergency Medical Services (IEMS), and that HHC will soon begin construction on the building located at 3950 Meadows Drive in Indianapolis that will encompass the Security Department and a new Medic 10 Headquarters.

Mr. Simpson presented the June 2025 Budget Basis Revenue and Expenditures.

Mr. Simpson continued by presenting the **Audit, Finance & Compliance Committee Report**. Mr. Simpson reported that the committee heard the following two presentations: General Ordinance No. 3-2025 was presented by Mr. Simpson; Tara Parchman, Director of Finance, Marion County Public Health Department (MCPHD); Nicole Harper, CFO, EH; and Mark Dice, CFO, American Senior Communities; and second, a compliance report was presented by Mark Sifferlen, Acting Chief Compliance Officer, HHC.

Mr. Simpson concluded by presenting the **Internal Audit Committee Report**. Mr. Simpson stated that Matt Davis, Director, Kodiak, and LaTonya Wilson, Director, Kodiak, presented to the committee a demonstration of the online portal that will be utilized for HHC's internal audit function.

Virginia Caine, M.D., Director & Chief Medical Officer, MCPHD, presented the **MCPHD Committee Report**. Dr. Caine reported that the committee heard the following two presentations: Ending the HIV Epidemic presented by Michael Butler, Director of Ryan White/HIV Services, MCPHD; and second, the new LeadADVISOR website was presented by Corey Dea, Healthy Homes Partnership Liaison, MCPHD.

Dr. Caine continued by presenting the **MCPHD Report**. Dr. Caine reported on recent events participated in by MCPHD. Dr. Caine also stated that MCPHD has conducted three off-site back-to-school immunization clinics and has six additional clinics scheduled; at the clinics thus far, MCPHD has provided over 300 vaccines to 126 students. Last, Dr. Caine reported on CredibleMind, which is a confidential, online mental health program that is available in six languages.

Lisa Harris, M.D., CEO, EH, presented the **EH Report**. Dr. Harris reported that compared to 2025 projections, EH is outperforming its budget by \$5.9 million; Dr. Harris stated that EH continues to evaluate new opportunities for EH to balance financial stability with high-value patient care. Dr. Harris also reported on federal legislation regarding Medicaid reimbursement that could impact EH. Last, Dr. Harris announced upcoming EH events.

Ashley Overley, M.D., CEO, Sandra Eskenazi Mental Health Center (SEMHC), presented the **SEMHC Report**. Dr. Overley invited Board members to attend SEMHC's Recovery & Remembrance event on September 5, 2025.

Chuck Ford, Assistant Chief & Chief of Staff, Indianapolis Emergency Management Services (IEMS), presented the **IEMS Report**. Mr. Ford reported that the new Crosswalk Health program is receiving 10 to 15 calls per day. Mr. Ford also stated that IEMS recently welcomed 30 new employees. Last, Mr. Ford stated that IEMS will be providing support at the Indiana State Fair in August.

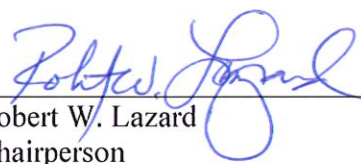
Philip Benson, Director of Quality Control, HHC, presented the **LTC Report**. Mr. Benson reported that three HHC-owned Facilities (Facilities) recently received deficiency-free surveys by the Indiana Department of Health. Mr. Benson also provided information on the Centers for Medicare & Medicaid Services (CMS) current 5-Star ratings for Facilities. Last, Mr. Benson stated that each year the American Health Care Association awards Bronze, Silver, and Gold National Quality Awards; in 2025: seven Facilities are Bronze recipients, 13 Facilities are Silver recipients, and the Gold recipients will be announced in August.

Mr. Lazard requested for Mr. Benson to present at a later date on the improvement of Facilities' CMS 5-Star ratings since HHC became the operator.

Angela White, Executive Vice President, Eskenazi Health Foundation (EHF), presented the **EHF Report**. Ms. White reported that EHF is working on its strategic plan in collaboration with HHC and EH.

The next meeting of the Board will be held at 2 p.m. on Tuesday, August 12, 2025. The meeting will be held for the purpose of conducting a public hearing on General Ordinance No. 3-2025: 2026 Budget.

Mr. O'Brien moved to adjourn the meeting, and Mr. Lazard adjourned the meeting at 3:03 p.m.


Robert W. Lazard
Chairperson


Paul T. Babcock
President, CEO & Board Secretary