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Board of Trustees

Meeting Minutes September 16, 2025

A meeting of the Board of Trustees (Board) of the Health & Hospital Corporation of Marion County, Indiana, (HHC) was held on Tuesday, September 16, 2025, in the Faegre Drinker Conference Room of the Rapp Family Conference Center located at 720 Eskenazi Avenue in Indianapolis, Indiana, 46202.

Board members' attendance:

- Present in-person: Robert W. Lazard, Chairperson, Carl L. Drummer, Vice Chairperson, Kelly A. Doucet, Brenda S. Horn, and Michael O'Brien
- Present via Webex: None
- Absent: Thomas Hanify and Gary R. Fisch, M.D.

An opening prayer was provided by Bishop Robert Lyons, Spiritual Care Manager, Eskenazi Health (EH).

Mr. Lazard called the meeting to order at 2:01 p.m.

Mr. Lazard asked if there were any comments or questions on the **Consent Agenda**, which included the following items: Board minutes from August 26, 2025; Treasurer & CFO Report, including the August 2025 Cash Disbursements; Appointments, Reappointments & Changes to Privileges; and Psychiatry-Associate Staff Clinical Privilege Form.

Ms. Horn moved to approve the **Consent Agenda** and Mr. Drummer seconded the motion. The motion was unanimously approved by roll call vote.

Paul Babcock, President & Chief Executive Officer (CEO), HHC, presented the **HHC Report**. Mr. Babcock reported that HHC will present its 2026 budget tomorrow to the Indianapolis City-County Council. Mr. Babcock also introduced HHC's new Chief Compliance Officer, Lisa Taylor. Last, Mr. Babcock reported that construction has been delayed on the new Indianapolis Emergency Medical Services (IEMS) Headquarters due to a permit issue.

James Simpson, Interim Chief Financial Officer (CFO) & Assistant Treasurer, HHC, presented the August 2025 Budget Basis Revenue and Expenditures.

Kimberly McElroy-Jones, PhD, Chief Culture Officer, HHC, presented the **Cultural Excellence Committee Report**. Dr. McElroy-Jones reported that the committee heard the following three reports: a patient care and delivery of services report presented by Dawn Haut, M.D., CEO,

Eskenazi Health Center; a supplier engagement and economic impact report presented by Felecia Roseburgh, Director of Supplier Engagement & Economic Impact, HHC; and a community impact and corporate engagement report presented by Gregory Porter, Vice President of External Affairs, HHC. Next, Ms. Roseburgh reported HHC's diverse spending statistics.

Virginia Caine, M.D., Director & Chief Medical Officer, Marion County Public Health Department (MCPHD), presented the **MCPHD Committee Report**. Dr. Caine reported that the committee heard the following two reports: a Safe Syringe Access and Support (SSAS) Program report presented by Madison Weintraut, Assistant Administrator of Infectious Disease & SSAS, MCPHD; and a financial report presented by Tara Parchman, Director of Finance, MCPHD. Dr. Caine reported that the number of hepatitis C cases in Marion County decreased from 8.7 cases per 1,000 people in 2018 to only 1.6 cases per 1,000 people in 2024.

Dr. Caine continued by presenting the **MCPHD Report**. Dr. Caine reported that MCPHD's Lead Safe & Healthy Homes Department received a \$25,000 grant geared toward public health education for the elderly. Dr. Caine also stated that MCPHD has administered 1,350 vaccinations to over 600 students for this school year. Last, Dr. Caine reported that MCPHD has trained teachers and other school staff on the Stop the Bleed Program.

Lisa Harris, M.D., CEO, EH, presented the **EH Report**. Dr. Harris reported that EH has named Graham Carlos, M.D., as its new Chief Medical Officer of Specialty Care. Dr. Harris also stated that three requests for proposals will be presented to the Board in October. Last, Dr. Harris announced several awards recently received by EH and its employees, including that the EH Stroke Center received awards from the American Heart Association for the sixth consecutive year.

Ashley Overley, M.D., CEO, Sandra Eskenazi Mental Health Center (SEMHC), presented the **SEMHC Report**. Dr. Overley reported SEMHC's progress in Certified Community Behavioral Health Clinic measures, including that SEMHC provides same-day intake appointments on average of 0.2 days per request and therapeutic appointments within 4.8 days of an initial request for services. Dr. Overley also provided information on SEMHC's Assertive Community Treatment Program, which assists patients in preparing for treatment after being discharged from the hospital.

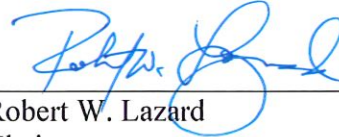
Daniel O'Donnell, M.D. Chief, IEMS, presented the **IEMS Report**. Dr. O'Donnell reported on internal staff events and awards. Dr. O'Donnell also announced upcoming public events that IEMS will be supporting, including the Indiana Fever playoff game tonight.

Julie White, VP of Long Term Care (LTC), HHC, presented the **LTC Report**. Ms. White reported that the census at HHC-owned facilities (Facilities) remains at 76%. Ms. White also stated that HHC's Quality Review Team in August conducted 20 site visits at Facilities. Last, Ms. White reported that American Senior Communities (ASC) recently recognized 14 graduates of its Opportunities to Nursing Excellence Program; in the 17 years of the program, 72.8% or 184 graduates remain actively employed by ASC.

Angela White, Executive VP, Eskenazi Health Foundation (EHF), presented the **EHF Report**. Ms. White reported on the EHF board meeting held yesterday.

The next meeting of the Board will be held at 2 p.m. on Tuesday, October 21, 2025.

Mr. O'Brien moved to adjourn the meeting and Ms. Horn seconded the motion. Mr. Lazard adjourned the meeting at 2:40 p.m.



Robert W. Lazard
Chairperson



Paul T. Babcock
President, CEO & Board Secretary