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Board of Trustees

Meeting Minutes
January 12, 2026

A meeting of the Board of Trustees (Board) of the Health & Hospital Corporation of Marion County, Indiana, (HHC) was held on Monday, January 12, 2026, in the Faegre Drinker Conference Room of the Rapp Family Conference Center located at 720 Eskenazi Avenue in Indianapolis, Indiana, 46202.

Board members' attendance:

- Present in-person: Robert W. Lazard, Chairperson, Carl L. Drummer, Vice Chairperson, Kelly A. Doucet, Thomas Hanify, and Michael O'Brien
- Present via Webex: Brenda S. Horn
- Absent: Gary R. Fisch, M.D.

An opening prayer was provided by Bishop Robert Lyons, Spiritual Care Manager, Eskenazi Health (EH).

Mr. Lazard called the meeting to order at 2 p.m.

Ms. Horn presented a report from the Nominating Committee regarding the election of a Board Chairperson and Vice Chairperson for 2026. Ms. Horn noted that Mr. Lazard was the sole Board member who submitted a statement of interest for the position of Chairperson. Accordingly, Ms. Horn moved to nominate Mr. Lazard as Chairperson for 2026. Ms. Doucet seconded the motion, and the motion was unanimously approved by roll call vote.

Ms. Horn then moved to nominate Mr. Drummer to serve as the Vice Chairperson for 2026. Ms. Doucet seconded the motion, and the motion was unanimously approved by roll call vote.

Mr. Lazard presented for approval the Consent Agenda, which included the following items: Board Minutes from November 18, 2025; Memoranda of Executive Session from November 18, 2025; Treasurer & CFO Report, including the November and December 2025 Cash Disbursements; two clinical privilege forms, including: Department of Anesthesiology; and Department of Pathology & Laboratory Services; and Medical Staff Appointments, Reappointments & Changes to Privileges.

Mr. Hanify moved to approve the Consent Agenda, and Mr. O'Brien seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Lazard presented for approval Resolution No. 9-2025: Implementation of Five-Year Economic Plan (Plan). Paul Babcock, President & Chief Executive Officer (CEO), HHC, expounded on the resolution. Mr. O'Brien moved to approve the resolution, and Ms. Doucet seconded the motion.

Mr. Drummer inquired whether the Plan had been presented to all HHC divisions and if any concerns were raised during its development. Mr. Babcock confirmed that the Plan was developed collaboratively with input from each division and that efforts were made to ensure it was a joint effort rather than a top-down mandate from headquarters.

The motion to approve the resolution was unanimously approved by roll call vote.

James Simpson, Interim Chief Financial Officer & Assistant Treasurer, HHC, presented the 2025 Annual Investment Report.

Mr. Hanify thanked Mr. Lazard and Mr. Drummer for their service in serving as the Board's Chairperson and Vice Chairperson.

Last, Mr. Lazard stated that he would soon be sending the Board members a draft 2026 Board committee schedule, and that two committees will be added this year due to the Plan.

The next meeting of the Board will be held at 2 p.m. on Tuesday, February 17, 2026.

Ms. Doucet moved to adjourn the meeting, and Mr. Lazard adjourned the meeting at 2:14 p.m.


Robert W. Lazard
Chairperson


Paul T. Babcock
President, CEO & Board Secretary