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## Board of Trustees

### Meeting Minutes March 17, 2026

A meeting of the Board of Trustees (Board) of the Health & Hospital Corporation of Marion County, Indiana, (HHC) was held on Tuesday, March 17, 2026, in the Faegre Drinker Conference Room of the Rapp Family Conference Center located at 720 Eskenazi Avenue in Indianapolis, Indiana, 46202.

#### Board members' attendance:

- Present in-person: Robert W. Lazard, Chairperson, Carl L. Drummer, Vice Chairperson, Gary R. Fisch, MD, Brenda S. Horn, Thomas Hanify, and Michael O'Brien
- Present via Webex: Kelly A. Doucet
- Absent: None

An opening prayer was provided by Diane Shircliff, Lead Chaplain, Eskenazi Health (EH).

Mr. Lazard called the meeting to order at 2:04 p.m.

Mr. Lazard introduced the Consent Agenda, which included the following items: Board minutes from February 17, 2026; Memoranda of Executive Session from February 17, 2026; Treasurer & CFO Report, including the February 2026 Cash Disbursements; the following clinical privilege forms: Emergency Medicine; Emergency Medicine – Associate; Medicine; OB/GYN; Pediatrics; Pediatrics – Associate; Physical Medicine and Rehabilitation; and Radiation Oncology; the Medical Staff Appointments, Reappointments & Changes to Privileges; and the following medical staff policies: No. 700-116: Personal Physicians in the ED; No. 700-117: Emergency Department Admission Decisions; No. 700-125: Disruptive Medical and Allied Health Staff Members; and No. 700-126: Disaster Privileges.

Mr. Drummer moved to approve the Consent Agenda, and Mr. O'Brien seconded the motion. The motion was unanimously approved by roll call vote.

Next, Mr. Babcock presented the HHC Report. Mr. Babcock detailed recent legislation passed by the Indiana General Assembly that impacts HHC operations. Mr. Babcock then noted that HHC held an internal town hall on February 25 to communicate HHC's Strategic Plan with organizational leadership. Mr. Babcock also announced that HHC will soon issue a request for proposals to renovate the first floor of the Fifth Third Bank Building located on the Eskenazi Hospital campus. Last, Mr. Babcock shared that negotiations with Omega Healthcare Investors are progressing well to acquire three additional facilities for HHC's portfolio.

James Simpson, Interim Chief Financial Officer (CFO) & Assistant Treasurer, HHC, presented the February 2026 Budget Basis Revenue and Expenditures. Mr. Simpson provided a briefing on the Good Standing Certificate, which is an annual filing confirming that HHC remains in compliance with all state regulatory requirements.

Virginia Caine, MD, Director & Chief Medical Officer, MCPHD, presented the MCPHD Report. Dr. Caine announced that in response to citizen concerns regarding air quality near the Reilly Tar & Chemical Corporation, which is a Superfund site, MCPHD has purchased 10 PurpleAir sensors to monitor that area. Dr. Caine next noted that as part of the Community Health Assessment, MCPHD is hosting six town hall meetings to gather additional community feedback. Last, Dr. Caine reported that MCPHD will be partnering with local organizations to host a Black Family Wellness Expo this Sunday at Friendship Missionary Baptist Church in Indianapolis.

Lisa Harris, MD, CEO, EH, presented the EH Committee Report. Dr. Harris shared that the committee received updates from Dawn Haut, MD, CEO, Eskenazi Health Center (EHC), and Ashley Overley, MD, CEO, Sandra Eskenazi Mental Health Center (SEMHC).

Dr. Harris continued by presenting the Quality Committee Report. Dr. Harris stated that the committee heard two reports: Early Detection and Management of Sepsis provided by Amanda Riley, Sepsis Clinical Quality Improvement Coordinator, EH; and Patient Centered Care presented by Jennifer Weatherspoon, Chief Data Officer, EH.

Dr. Harris concluded by presenting the EH Report. Dr. Harris announced that the Spiritual Care Team recently received the Excellence in Spiritual Care award by the HealthCare Chaplaincy Network.

Ashley Overley, MD, CEO, SEMHC, presented the SEMHC Report. Dr. Overley provided a brief on the Assessment and Intervention Center (AIC), which is a collaboration between SEMHC and the City of Indianapolis designed to address mental health, homelessness, and socio-economic challenges, while reducing criminal justice and acute care interventions.

Daniel O'Donnell, MD, Chief, Indianapolis Emergency Medical Services (IEMS), presented the IEMS Report. Dr. O'Donnell shared that IEMS held a blood drive last week that collected 23 units of blood—enough to save up to 69 lives. Dr. O'Donnell next highlighted that IEMS staffing levels are currently at their highest point since 2018. Last, Dr. O'Donnell reported that IEMS is preparing for the 2026 NCAA Men's Final Four to be held in Indianapolis.

Julie White, Vice President of Long Term Care (LTC), HHC, presented the LTC Committee Report. Ms. White noted that the committee heard several reports: LTC Division and Quality Report presented by Ms. White and Philip Benson, Director of Quality Review, HHC; Front Line Staff Retention and Employee Satisfaction Report presented by Andy Shane, Chief Operating Officer, American Senior Communities (ASC), and Alicia Sims, Chief Nursing Officer, ASC; a financial report presented by Mark Dice, CFO, ASC; a compliance report presented by Mindy Shapiro, Chief Compliance Officer, ASC; and executive reports presented by Steve Van Camp, CEO, ASC, and Mr. Babcock.

Ms. White continued by presenting the LTC Report. Ms. White shared that the census at HHC-owned facilities averaged 6,000 residents in February—representing 77% to 78% capacity—with 4,200 of those residents receiving Medicaid. Ms. White next stated that the West Bend Nursing & Rehabilitation facility transitioned to a new operator effective March 1. Last, Ms. White reported on new incentives for Medicare reimbursement recently announced by the Centers for Medicare & Medicaid Services.

The next meeting of the Board will be held at 2 p.m. on Tuesday, April 21, 2026.

Mr. Lazard concluded the meeting by reporting that the launch of the HHC Police Department is progressing very well.

Mr. Drummer moved to adjourn the meeting, and Mr. Lazard adjourned the meeting at 2:47 p.m.



Robert W. Lazard  
Chairperson



Paul T. Babcock  
President, CEO & Board Secretary