



3838 North Rural Street  
Indianapolis, IN 46205  
tele 317-221-2000  
fax 317-221-2020  
[www.hhcorp.org](http://www.hhcorp.org)

## Board of Trustees

### Meeting Minutes May 19, 2026

A meeting of the Board of Trustees (Board) of the Health & Hospital Corporation of Marion County, Indiana (HHC), was held on Tuesday, May 19, 2026, in the Faegre Drinker Conference Room of the Rapp Family Conference Center located at 720 Eskenazi Avenue in Indianapolis, Indiana 46202.

#### Board members' attendance:

- Present in-person: Robert W. Lazard, Chairperson; Carl L. Drummer, Vice Chairperson; Kelly A. Doucet; Gary R. Fisch, MD; Thomas Hanify; Brenda S. Horn; and Michael O'Brien
- Present via Webex: None
- Absent: None

An opening prayer was provided by Bishop Robert Lyons, Spiritual Care Manager, Eskenazi Health (EH).

Mr. Lazard called the meeting to order at 2:00 p.m.

Mr. Lazard introduced the Consent Agenda, which included the following items: Board minutes from April 21, 2026; Memoranda of Executive Sessions from April 21, 2026; Treasurer & CFO Report, including the April 2026 Cash Disbursements; the following clinical privilege forms: Dermatology; Emergency Medicine; Family Medicine; Medicine; Medicine – Associate Staff; and Orthopaedics – Associate Staff; the Medical Staff Appointments, Reappointments & Changes to Privileges; and the following medical staff policies: No. 700-07: Completion of Medical Records; No. 700-11: Credentials Files and Records of Medical Staff and Medical Staff Committees; No. 700-99: Determination of Death; No. 700-133: Procedures for Organ, Tissue, and Eye Donation; No. 700-147: Professional Image - Physicians & Providers; and No. 700-153: Telemedicine Privileges.

Mr. Drummer moved to approve the Consent Agenda, and Mr. O'Brien seconded the motion. The Consent Agenda was unanimously approved by roll call vote.

Next, Paul Babcock, President & Chief Executive Officer (CEO), HHC, presented the HHC Report, beginning by announcing that HHC will present a proposal to the City-County Council tomorrow to renew the Safe Syringe Access and Support Program for another two years. Mr. Babcock then stated that HHC is partnering with community organizations to construct a park near the new Indianapolis Emergency Medical Services (IEMS) headquarters. Mr. Babcock also

reported that a furniture request for bid will be presented to the Board in June to purchase furniture for the new Marion County Public Health Department (MCPHD) Laboratory. Last, Mr. Babcock announced that HHC will soon begin union negotiations with AFSCME Local 2065 for EH and with IAFF Local 416 for IEMS.

James Simpson, Interim Chief Financial Officer & Assistant Treasurer, HHC, presented the Strategic Plan Committee Report, noting that the committee heard the following reports: Clinical & Health Outcomes Pillar presented by Lisa Harris, MD, CEO, EH; Community Health Pillar presented by Virginia Caine, MD, Director & Chief Medical Officer, MCPHD; Enhancing Access & Growth Pillar presented by Mr. Babcock; and Sustainability Pillar presented by Mr. Simpson.

Mr. Simpson continued by presenting the April 2026 Budget Basis Revenue and Expenditures, remarking that as a result of HHC eliminating several duplicate purchase orders, the corporation's deficit has decreased from \$3.3 million to \$900,000.

Mr. Simpson then stated that in compliance with Indiana Code 5-11-13-1, HHC will begin publicly reporting the salaries of its employees. Mr. Simpson also noted that HHC's Annual Comprehensive Report will be presented to the Board for approval in June.

Virginia Caine, MD, Director & Chief Medical Officer, Marion County Public Health Department (MCPHD), presented the MCPHD Report, announcing that MCPHD's Northeast District Health Office relocated on May 6 to 2505 North Arlington Avenue in Indianapolis. Dr. Caine then provided an update on the artwork solicitation process for the new laboratory.

Lisa Harris, MD, CEO, EH, presented the EH Report and EH Committee Report, noting that the committee heard the following two reports: a state of EH presentation by Dr. Harris; and a patient access and financial eligibility presentation by Nicole Harper, Chief Financial Officer, EH. Dr. Harris stated that 22% of EH's funding has either been eliminated or is at significant risk of being eliminated. Dr. Harris highlighted that in 2026, EH is \$3.9 million under projected expenses, and she thanked her department leaders for their work in decreasing operational costs. Last, Dr. Harris reported that she is advocating to state and federal congressional leaders for safety-net hospitals to secure appropriate, sustainable funding.

Dr. Harris concluded by presenting the Quality Committee Report, noting that EH's new Chief Quality Officer, Bree Weaver, MD, was introduced to the committee. Dr. Harris also stated that Jenn Weatherspoon, Chief Data Officer, EH, provided the following reports: an Eskenazi Health Center quality update, which included an overview of the center's value-based payment system; and a Centers for Medicare & Medicaid Services Age Friendly Hospital Measure update.

Ashley Overley, MD, CEO, Sandra Eskenazi Medical Health Center (SEMHC), presented the SEMHC Report, announcing that due to Community Health Network having discontinued providing community mental health center services, the Indiana Division of Mental Health and Addiction recently designated SEMHC as the new community mental health center for Warren and Lawrence Townships; this designation includes \$1.9 million, from the Marion County Mental Health Tax, to SEMHC to provide these services. Dr. Overley also invited Board members to attend SEMHC's annual Recovery & Remembrance Event on May 29.

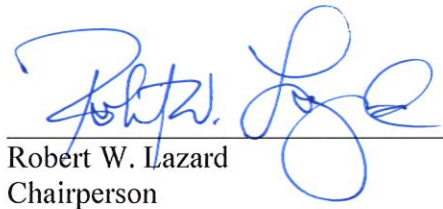
Daniel O'Donnell, MD, Chief, Indianapolis Emergency Medical Services (IEMS), presented the IEMS Report, highlighting awards recently received by IEMS leaders at the IEMSA Golden Sirens Award Banquet. Dr. O'Donnell then stated that IEMS' Blood Activation Team successfully conducted its 30<sup>th</sup> transfusion. Last, Dr. O'Donnell reported that IEMS will be providing medical support at the Indianapolis 500 this upcoming weekend.

Julie White, Vice President of Long Term Care (LTC), HHC, presented the LTC Report, noting that on May 1, HHC became the operator of The Pines of Dekalb, with HHC's portfolio now including 74 skilled nursing facilities and two assisted living facilities. Ms. White then stated that in April, the Quality Review Team completed 21 audit visits at HHC-owned facilities (Facilities). Ms. White also announced that the average daily census at Facilities increased from 6,000 to 6,150 residents, with Medicaid occupancy remaining at 78%. Last, Ms. White noted that Governor Braun recently signed a reform bill into law to shift Indiana's Managed Medicaid Program serving older adults in LTC settings back to Fee for Service Medicaid.

Angela White, President & CEO, Eskenazi Health Foundation (EHF), presented the EHF Report, highlighting that as of May 1, EHF has provided nearly \$1 million to EH for operational support.

The next meeting of the Board will be held at 2 p.m. on Tuesday, June 16, 2026.

Mr. Lazard adjourned the meeting at 2:40 p.m.



Robert W. Lazard  
Chairperson



Paul T. Babcock  
President, CEO & Board Secretary