HEALTH & HOSPITAL CORPORATION

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Board of Trustees

Meeting Minutes
June 16, 2026

A meeting of the Board of Trustees (Board) of the Health & Hospital Corporation of Marion County, Indiana (HHC), was held on Tuesday, June 16, 2026, in the Faegre Drinker Conference Room of the Rapp Family Conference Center located at 720 Eskenazi Avenue in Indianapolis, Indiana 46202.

Board members' attendance:

- Present in-person: Robert W. Lazard, Chairperson; Carl L. Drummer, Vice Chairperson; Kelly A. Doucet; Thomas Hanify; and Brenda S. Horn
- Present via Webex: None
- Absent: Gary R. Fisch, MD; and Michael O'Brien

An opening prayer was provided by Bishop Robert Lyons, Spiritual Care Manager, Eskenazi Health (EH).

Mr. Lazard called the meeting to order at 2:00 p.m.

Mr. Lazard then introduced the Consent Agenda, which included the following items: Board minutes from May 19, 2026; Memoranda of Executive Session from May 19, 2026; Treasurer & CFO Report, including the May 2026 Cash Disbursements; the following clinical privilege forms: Allied Health Professional (AHP) Advanced Practice Registered Nurse; and AHP Physician Assistant; the Medical Staff Appointments, Reappointments & Changes to Privileges; and the following medical staff policies: No. 700-57: The Legal Medical Record-Contents and Requirements; No. 700-93: Closure of Medical Records by Medical Staff Oversight Committee; and No. 700-113: Point of Care Testing-Overview Statement.

Mr. Drummer moved to approve the Consent Agenda, and Ms. Doucet seconded the motion. The Board unanimously approved the Consent Agenda via roll call vote.

Mr. Lazard next introduced General Ordinance No. 1-2026: Adoption of MCPHD Fee Schedule. Anne O'Connor, General Counsel, HHC, read the ordinance by title, and Tara Parchman, Director of Finance, Marion County Public Health Department (MCPHD), provided an overview. Mr. Lazard stated that the ordinance is scheduled for a public hearing and consideration for adoption at the July 28, 2026, Board meeting.

Mr. Lazard then introduced the following request for bid: Public Health Lab Furniture Purchase. Mr. Drummer moved to approve the bid, and Ms. Horn seconded the motion. Adelaide Mhlanga, Director of Purchasing, HHC, presented a briefing on the bid, and Felecia Roseburgh, Director of Supplier Engagement & Economic Impact, HHC, provided the supplier diversity metrics. The Board unanimously authorized HHC via roll call vote to enter into a transaction with RJE, Inc. in the amount of $517,766.72.

Next, Paul Babcock, President & Chief Executive Officer (CEO), HHC, presented the HHC Report, announcing that a resolution will be presented to the Board for approval on July 28, 2026, to issue bonds to fund construction projects in the amount of approximately $25 million. Mr. Babcock then noted that tours of the new Public Health Laboratory and Indianapolis Emergency Medical Services (IEMS) Headquarters are being offered to the Board on June 25, 2026. Mr. Babcock also shared that renovation of the Fifth-Third Bank Building located on the Eskenazi Hospital Campus is progressing as scheduled. Mr. Babcock next reported that the Strategic Plan is on track, and that the Power BI dashboard will launch in the coming months. Last, Mr. Babcock stated that HHC leadership is working to present a balanced budget at the July 28, 2026, Board meeting.

James Simpson, Interim Chief Financial Officer (CFO) & Assistant Treasurer, HHC, presented the Finance & External Audit Committee Report. Mr. Simpson stated that the committee heard a 2025 audit overview presented by the following members of Forvis Mazars: Andy Rinzel, Partner; Nicholas Eichelman, Partner; Emily Balbach, Director; and Sara Sears, Director. Mr. Simpson noted that Forvis Mazars is prepared to issue HHC's final 2025 audit, as the committee approved the drafted plan. Mr. Simpson then shared that he and the following individuals presented HHC's consolidated financials as of March 31, 2026: Ms. Parchman; Nicole Harper, CFO, EH; and Bryan Jarvis, Vice President of Finance & Accounting, American Senior Communities.

Mr. Simpson then presented the May 2026 Budget Basis Revenue and Expenditures. Last, Mr. Simpson reported that in preparing the 2027 budget, HHC is ensuring alignment with the Strategic Plan.

Felecia Roseburgh, Director of Supplier Engagement & Economic Impact, HHC, presented the Cultural Excellence Committee Report. Ms. Roseburgh stated that HHC continues to conduct the Connected Culture Workshops. Ms. Roseburgh also shared that in the first quarter of 2026, HHC's diverse spending reached $5.7 million, noting that the corporation exceeded its goals for veteran- and disabled-owned businesses.

Virginia Caine, MD, Director & Chief Medical Officer, MCPHD, presented the Public Health Committee Report, announcing that the following presentations were provided at the meeting: Ms. Parchman provided an overview of General Ordinance No. 1-2026; Christine Heumann, MD, Medical Director, MCPHD, shared an update on sexually transmitted diseases in Marion County; and Haoua Chaoueye, PhD, Program Coordinator, MCPHD, highlighted the Breathe Easier Program.

Dr. Caine then presented the MCPHD Report, stating that the health department will host a tire recycle day on June 27, 2026. Last, Dr. Caine shared that MCPHD will host its next town hall regarding the Community Health Improvement Plan on June 25, 2026.

Lisa Harris, MD, CEO, EH, presented the EH Report, highlighting that EH successfully maintained its Level III Obstetric and Neonatal designations with no deficiencies, confirming its capacity to manage complex maternal conditions and intensive care for infants. Dr. Harris then announced that the Nurse Residency Program at EH recently graduated nine nurses, representing four departments. Last, Dr. Harris shared that for the summer 2026 cohort, EH's Emerging Professionals Internship Program welcomed 18 interns, and the Gregory S. Fehribach Center at EH welcomed 67 college students with disabilities.

Daniel O'Donnell, MD, Chief, IEMS, presented the IEMS Report, noting that the Mobile Integrated Health Program has conducted over 400 contacts to date in 2026. Dr. O'Donnell then stated that the Special Events Team has covered 248 events this year. Last, Dr. O'Donnell shared that the Crosswalk to Care Program has received over 1,200 calls during the same period, with 46% of those not resulting in ambulance and emergency department utilization.

Julie White, Vice President of Long Term Care (LTC), HHC, presented the LTC Report, announcing that the Quality Review Team completed 21 audit visits in May 2026. Ms. White then stated that the average daily census for the same month was 6,174 residents, with Medicaid occupancy decreasing from 78% to 72%. Last, Ms. White shared that on June 9, 2026, she and Mr. Hanify visited Coventry Meadows, Sage Bluff Health & Rehab Center, and Summit City– the first two being new HHC acquisitions, and the latter housing a specialized ventilator unit.

Angela White, President & CEO, Eskenazi Health Foundation (EHF), presented the EHF Report, highlighting that the foundation's Grants Committee awarded over $1 million to EH as of June 1, 2026, and EHF distributed approximately $1.7 million in annual grant support as of March 31, 2026. Ms. White also shared that EHF received $2.2 million in contributions as of June 1, 2026.

The next meeting of the Board will be held at 2 p.m. on Tuesday, July 28, 2026.

Mr. Lazard adjourned the meeting at 2:48 p.m.

Robert W. Lazard
Chairperson

Paul T. Babcock
President, CEO & Board Secretary